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APPLICATION NO.	FILING DATE	FIRST NAMED INVENTOR	ATTORNEY DOCKET NO.	CONFIRMATION NO.	
10/551,560	10/03/2005	Ellie Okada	892_031	3793	
	25191 7590 05/27/2009 BURR & BROWN			EXAMINER	
PO BOX 7068		JEANTY, ROMAIN			
SYRACUSE, NY 13261-7068			ART UNIT	PAPER NUMBER	
			3624		
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			05/27/2009	PAPER	

Please find below and/or attached an Office communication concerning this application or proceeding.

The time period for reply, if any, is set in the attached communication.

	Application No.	Applicant(s)		
	10/551,560	OKADA ET AL.		
Office Action Summary	Examiner	Art Unit		
	Romain Jeanty	3624		
The MAILING DATE of this communication ap Period for Reply	ppears on the cover sheet with the	correspondence address		
A SHORTENED STATUTORY PERIOD FOR REP WHICHEVER IS LONGER, FROM THE MAILING I - Extensions of time may be available under the provisions of 37 CFR 1 after SIX (6) MONTHS from the mailing date of this communication.  - If NO period for reply is specified above, the maximum statutory perior Failure to reply within the set or extended period for reply will, by statu. Any reply received by the Office later than three months after the mail earned patent term adjustment. See 37 CFR 1.704(b).	DATE OF THIS COMMUNICATION 1.136(a). In no event, however, may a reply be to divide apply and will expire SIX (6) MONTHS from the cause the application to become ABANDON	N. imely filed in the mailing date of this communication. ED (35 U.S.C. § 133).		
Status				
1) ☐ Responsive to communication(s) filed on <u>03</u> 2a) ☐ This action is <b>FINAL</b> . 2b) ☐ Th  3) ☐ Since this application is in condition for allow closed in accordance with the practice under	nis action is non-final. vance except for formal matters, p			
Disposition of Claims				
4)  Claim(s) 1 and 2 is/are pending in the applica 4a) Of the above claim(s) is/are withdr 5)  Claim(s) is/are allowed. 6)  Claim(s) 1 and 2 is/are rejected. 7)  Claim(s) is/are objected to. 8)  Claim(s) are subject to restriction and/ Application Papers 9)  The specification is objected to by the Examir	rawn from consideration.  /or election requirement.  ner.			
10) The drawing(s) filed on is/are: a) acceptable and applicant may not request that any objection to the Replacement drawing sheet(s) including the correct 11) The oath or declaration is objected to by the E	e drawing(s) be held in abeyance. Section is required if the drawing(s) is o	ee 37 CFR 1.85(a). bjected to. See 37 CFR 1.121(d).		
Priority under 35 U.S.C. § 119				
<ul> <li>12) Acknowledgment is made of a claim for foreign priority under 35 U.S.C. § 119(a)-(d) or (f).</li> <li>a) All b) Some * c) None of:</li> <li>1. Certified copies of the priority documents have been received.</li> <li>2. Certified copies of the priority documents have been received in Application No</li> <li>3. Copies of the certified copies of the priority documents have been received in this National Stage application from the International Bureau (PCT Rule 17.2(a)).</li> <li>* See the attached detailed Office action for a list of the certified copies not received.</li> </ul>				
Attachment(s)  1) Notice of References Cited (PTO-892)  2) Notice of Draftsperson's Patent Drawing Review (PTO-948)  3) Information Disclosure Statement(s) (PTO/SB/08)  Paper No(s)/Mail Date	4)  Interview Summar Paper No(s)/Mail I 5)  Notice of Informal 6)  Other:	Date		

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### **DETAILED ACTION**

This Office action is in response to the filing of this application on October 3,
 Claims 1-2 are pending in the application.

## Claim Rejections - 35 USC § 112

- 2. The following is a quotation of the second paragraph of 35 U.S.C. 112:
  - The specification shall conclude with one or more claims particularly pointing out and distinctly claiming the subject matter which the applicant regards as his invention.
- 3. Claim 1 is rejected under 35 U.S.C. 112, second paragraph, as being indefinite for failing to particularly point out and distinctly claim the subject matter which applicant regards as the invention.

Claim 1 recites the limitation "... standard deviations of the factors and respective factors". There is insufficient antecedent basis for this limitation in the claim.

# Claim Rejections - 35 USC § 101

- 4. 35 U.S.C. 101 reads as follows:
  - Whoever invents or discovers any new and useful process, machine, manufacture, or composition of matter, or any new and useful improvement thereof, may obtain a patent therefor, subject to the conditions and requirements of this title.
- 5. Claims 1-2 are rejected under 35 U.S.C. 101. Based on Supreme Court precedent and recent Federal Circuit decisions, the Office's guidance to examiners is that a § 101 process must (1) be tied to a machine or (2) transform underlying subject matter (such as an article or materials) to a different state or thing. In re Bilski et al, 88

USPQ 2d 1385 CAFC (2008); Diamond v. Diehr, 450 U.S. 175, 184 (1981); Parker v. Flook, 437 U.S. 584, 588 n.9 (1978); Gottschalk v. Benson, 409 U.S. 63, 70 (1972); Cochrane v. Deener, 94 U.S. 780,787-88 (1876).

An example of a method claim that would <u>not qualify</u> as a statutory process would be a claim that recited purely mental steps. Thus, to qualify as a § 101 statutory process, the claim should positively recite the other statutory class (the thing or product) to which it is tied, for example by identifying the apparatus that accomplishes the method steps, or positively recite the subject matter that is being transformed, for example by identifying the material that is being changed to a different state.

Here, applicant's method steps fail the first prong of the new Federal Circuit decision since they are not tied to a machine and can be performed without the use of a particular machine.

## Claim Rejections - 35 USC § 103

- 6. The following is a quotation of 35 U.S.C. 103(a) which forms the basis for all obviousness rejections set forth in this Office action:
  - (a) A patent may not be obtained though the invention is not identically disclosed or described as set forth in section 102 of this title, if the differences between the subject matter sought to be patented and the prior art are such that the subject matter as a whole would have been obvious at the time the invention was made to a person having ordinary skill in the art to which said subject matter pertains. Patentability shall not be negatived by the manner in which the invention was made.

7. Claims 1-2 are rejected under 35 U.S.C. 103(a) as being unpatentable over Eder (US Patent No. 6,321,205) in view of Sakui et al (US 20030120577) and further in view of Ouimet (US Patent No. 6,988,076).

Regarding claim 1, Eder teaches a financial performance and the future value of an enterprise. In so doing, Eder teaches calculating standardized data obtained by standardizing (col. 11, lines 37-51), for each of categories of business classified in advance, a technical innovation ability, relationship with customers and clients, productivity of employees, usability of facilities, an expected future return to be generated by intellectual activities (col. 10, lines 41-53), and a market viewpoint of each of enterprises stored in a database according to average values and standard deviations of factors (col. 45, lines 52-56). Eder fails to teach subjecting the standardized data to principal component analysis processing based on a variance covariance matrix collectively to calculate weights of the respective factors. Sakui in the same field of endeavor teaches a business performance index processing system for analyzing business data based on variance and covariance matrix (Paragraphs 0133-0139). It would have been obvious to a person of ordinary skill in the art to modify the disclosures of Eder to incorporate the teachings of Sakui in order to obtain market efficiency value added that can be used as an index for evaluation of business performance. The combination of Eder and Sakui fails to explicitly teach calculating a numerical value, which is obtained by multiplying respective factors by weights and adding up factors for each of the enterprises, as intellectual potentialities. However, Ouimet teaches a strategic planning and optimization system for calculating a value

which is obtained by multiplying factors by weights and adding up the factors. Note col. 4, line 54 through col. 6 line 41 of Ouimet. It would have been obvious to a person of ordinary skill in the art to modify the disclosures of Eder and Sakui to incorporate tehe teachings of Ouimet in order to determine the costs and benefits of various possible strategic objectives.

Regarding claim 2, Eder further discloses a multiple regression analysis with an aggregate market value at the time of settlement of account set as an explained variable and data based on other evaluation factors set as explanatory factors is applied to calculate an estimated enterprise value (col. 45, lines 52-56).

### Conclusion

- 8. The prior art made of record and not relied upon is considered pertinent to applicant's disclosure.
- a. Sanders (US Patent No. 6,411,936) discloses a system that focuses on the value enhancement of an enterprise.
- b. Koller "What is value-based management?" discloses a value-based management system.

Any inquiry concerning this communication or earlier communications from the examiner should be directed to Romain Jeanty whose telephone number is (571) 272-6732. The examiner can normally be reached on Mon-Thurs 7:30 am to 6:00 pm.

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If attempts to reach the examiner by telephone are unsuccessful, the examiner's supervisor, Bradley Bayat can be reached on (571) 272-6704. The fax phone number for the organization where this application or proceeding is assigned is 571-273-8300.

Information regarding the status of an application may be obtained from the Patent Application Information Retrieval (PAIR) system. Status information for published applications may be obtained from either Private PAIR or Public PAIR. Status information for unpublished applications is available through Private PAIR only. For more information about the PAIR system, see http://pair-direct.uspto.gov. Should you have questions on access to the Private PAIR system, contact the Electronic Business Center (EBC) at 866-217-9197 (toll-free). If you would like assistance from a USPTO Customer Service Representative or access to the automated information system, call 800-786-9199 (IN USA OR CANADA) or 571-272-1000.

/Romain Jeanty/ Primary Examiner Art Unit 3624 May 26, 2009